



## Wienerberger Results Q1-3 2019

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## Q1-3 2019 Highlights

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### Substantial earnings growth in Q1-3

Revenues	€ 2,656 mn	+6%
EBITDA LFL	€ 457 mn	<b>+27%</b>
Net profit	€ 206 mn	+64%
Operating cash flow	€ 200 mn	+88%



### Strong delivery on Fast Forward efficiency improvements

Q1-3 earnings contribution **€ 35 mn**



### Confident in achieving our 2019 performance goals

EBITDA LFL **€ 570 – 580 mn**

Q1-3 2019

## Excellent performance

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Revenues

**€ 2,655.9 mn**

(Q1-3 2018: € 2,495.2 mn | +6%)

LFL <sup>1)</sup>: +5%

EBITDA LFL <sup>2)</sup>

**€ 456.7 mn**

(Q1-3 2018: € 359.9 mn | +27%)

Net profit

**€ 205.7 mn**

(Q1-3 2018: € 125.7 mn | +64%)

EBITDA LFL margin

**17.5%**

(Q1-3 2018: 14.4% | +310 bp)

1) Adjusted for effects from consolidation and FX

2) Adjusted for effects from consolidation, sale of non-strategic and non-operating assets, FX, structural adjustments

Note: Q1-3 2019 EBITDA LFL includes an effect of € 32.9 mn from the implementation of IFRS 16

Q3 2019

## Highlights

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Strong focus on innovation and enhanced revenue share of high added-value solutions



Strong earnings contribution from Fast Forward program



Successful step in repositioning our underperforming Nordic brick business  
Value creating growth step in Danish facade market

## Operational Excellence

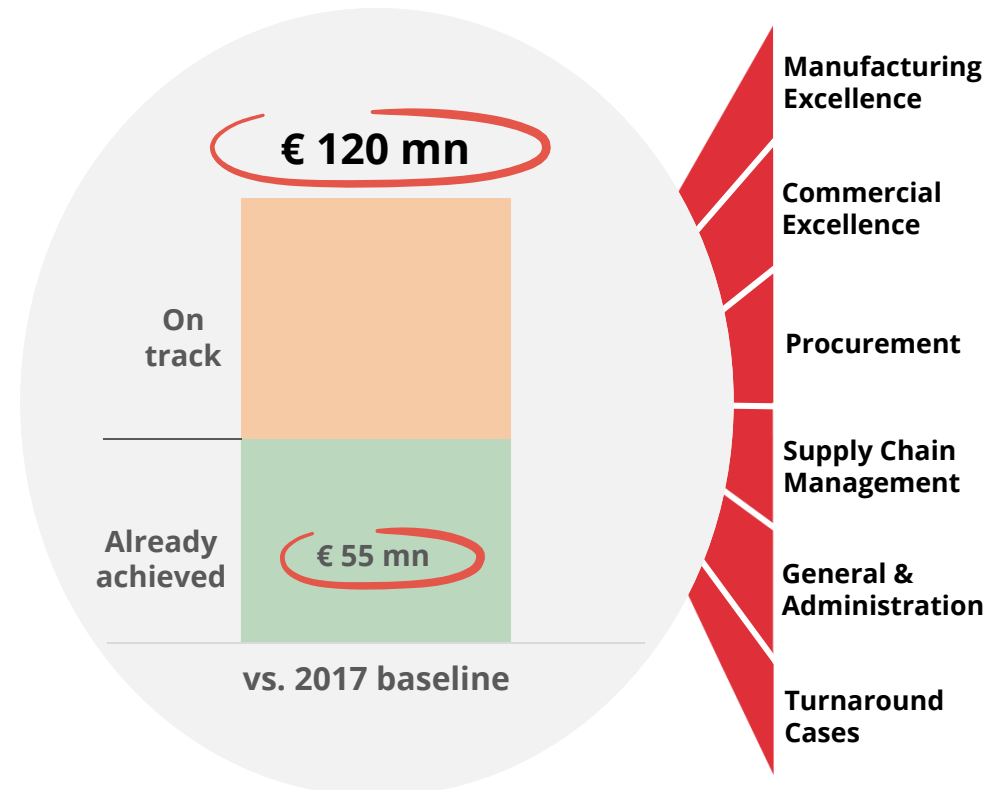
# Fully on track with Fast Forward program

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- › Earnings enhancement of € 35 mn delivered in Q1-3 19
- › Strong improvement of product mix
- › Automation projects, efficiency improvements and energy savings
- › New procurement organization
- › Improved supplier management

**Strong progress in delivery of performance enhancement**

**On track to realize full performance improvement**



## Businesses with unsatisfactory profitability & growth potential

Revenues € 350 mn

Avg. EBITDA-margin <10%

### M&A as catalyst for repositioning

- > M&A opportunities have been identified as catalysts for repositioning certain businesses and unlocking the growth potential
- > WBS organizations in Germany, Austria and Denmark

### Repositioning within the framework of Fast Forward

- > Our Fast Forward program also is a platform for turning around businesses organically
- > French plastic pipe business and Ceramic pipe business

### Evaluation of disposals

- > If our analysis suggests that a restructuring will not yield the expected returns we initiate a structured disposal process
- > Semmelrock Austria

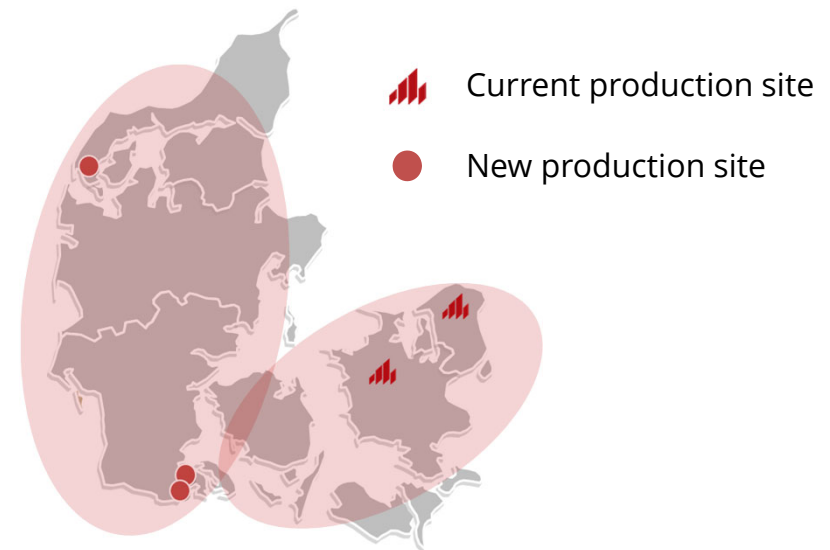
## Portfolio optimization

# Acquisition of Danish facade businesses

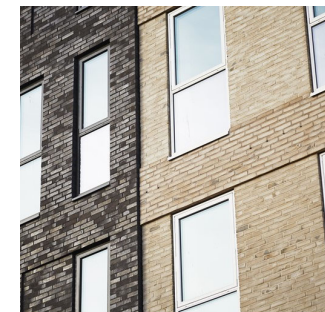
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- › Strengthening of market position in residential construction as well as commercial and public building projects
- › Enhanced product portfolio and distribution platform through acquisition of
  - › Two producers of innovative, high-quality facing bricks and ceramic accessories
  - › A distribution company operating under one of the most recognized brick brands in Denmark

## Combined regional revenues of € 95 mn



**Focus on growth in attractive Nordic facade market**



## Free Cash Flow

# Shareholder value proposition underpinned by superior cash generation

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## COMMITMENT TO SUPERIOR CASH GENERATION

### Superior Cash Generation



> Continuous focus on superior cash generation across the entire Group, delivered by:

- ① Operational Excellence
- ② Capex discipline
- ③ Active portfolio management

### Relentless Capex Discipline



> Relentless capex discipline ensures investment is focused on projects offering the highest investment yield:

- > Well-invested base of long-term assets
- > Strong track record of consistent value-enhancing capex
- > Strong foundation for further sustainable profitability improvements
- > No requirements for large, one-off expenditures

Strong and consistent cash generation creates significant capacity for **discretionary investment projects** and **capital returns to shareholders**

**Attractive free cash flow yield relative to peers**



## Free Cash Flow

# New capex definitions provide clarity

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## THREE CAPEX CATEGORIES

	① MAINTENANCE CAPEX	② SPECIAL CAPEX	③ M&A
	RECURRING	DISCRETIONARY	
Definition	<ul style="list-style-type: none"> <li>&gt; Recurring maintenance investments</li> <li>&gt; Health &amp; safety</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Fast Forward capex</li> <li>&gt; Organic growth investments</li> <li>&gt; Digitalization and innovation (incl. R&amp;D, product roll-out, upgrades)</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Value-accretive acquisitions</li> </ul>
Annual Guidance	€ 120-140 mn p.a.	Annual guidance based on investment plans	
2019 Guidance	~ € 135 mn	~ € 120 mn	€ 34 mn during Q1-3 2019

Applying these definitions, **reported free cash flow is expected to increase** and will exclusively reflect recurring capital spending

# Wienerberger Building Solutions

## Strong earnings improvement

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- > Strong performance in broadly flat market environment
- > Enhanced revenue share of high added-value solutions
- > Bolt-on acquisitions contributed to delivery of highly satisfactory performance

WBS (in € mn)	Q1-3 2019	Q1-3 2018	Chg. in %
External revenues	1,651.4	1,534.6	+8
EBITDA LFL	349.1	273.5	+28
EBITDA	352.5	269.6	+31
EBITDA LFL margin	21.5%	17.8%	-



# Wienerberger Piping Solutions

## Significant earnings growth

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- > Stable demand for infrastructure and water management solutions
- > Significant growth of in-house business supported by strong contribution of acquired electro accessories specialist
- > Increased demand in energy sector drives growth in special pipes business

WPS (in € mn)	Q1-3 2019	Q1-3 2018	Chg. in %
External revenues	746.5	724.7	+3
EBITDA LFL	81.3	57.4	+42
EBITDA	78.3	42.8	+83
EBITDA LFL margin	10.9%	7.9%	-



## North America

# Satisfactory performance in mixed environment

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- › Highly satisfactory earnings in US facade business despite weaker than expected housing markets
- › Canadian housing activity was held back by stricter regulation but sentiment improved in Q3
- › Prior year's record result of US plastic pipe business could not be repeated due to weather related project delays

North America (in € mn)	Q1-3 2019	Q1-3 2018	Chg. in %
External revenues	257.6	235.0	+10
EBITDA LFL	26.3	29.0	-9
EBITDA	35.6	30.8	+15
EBITDA LFL margin	11.2%	12.3%	-



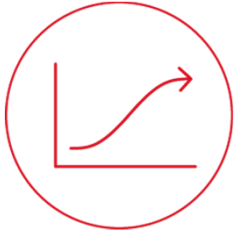
An aerial photograph showing a long pipeline being laid across the sea. The pipeline consists of many parallel black pipes with yellow markings, extending from a ship in the distance towards the foreground. The sea is a deep blue, and the coastline with green hills is visible in the background. A semi-transparent grey box is overlaid on the bottom left of the image.

# OUTLOOK 2019

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# Continuous improvements

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Further enhancement of product portfolio



Strong focus on innovation



Value adding acquisitions and Fast Forward optimization measures

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**High confidence in achieving our  
2019 growth ambitions**

## Outlook 2019

# Strong commitment to goal achievement

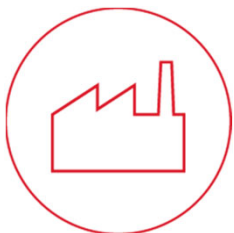
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**EBITDA LFL**



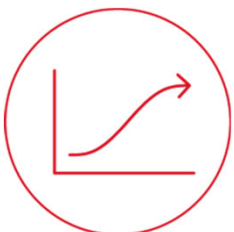
**€ 570 mn - € 580 mn**



**Maintenance  
capex**



**~ € 135 mn**



**Special capex**



**~ € 120 mn**



**M&A**



**€ 34 mn** invested in Q1-3 2019



# KEY FINANCIALS

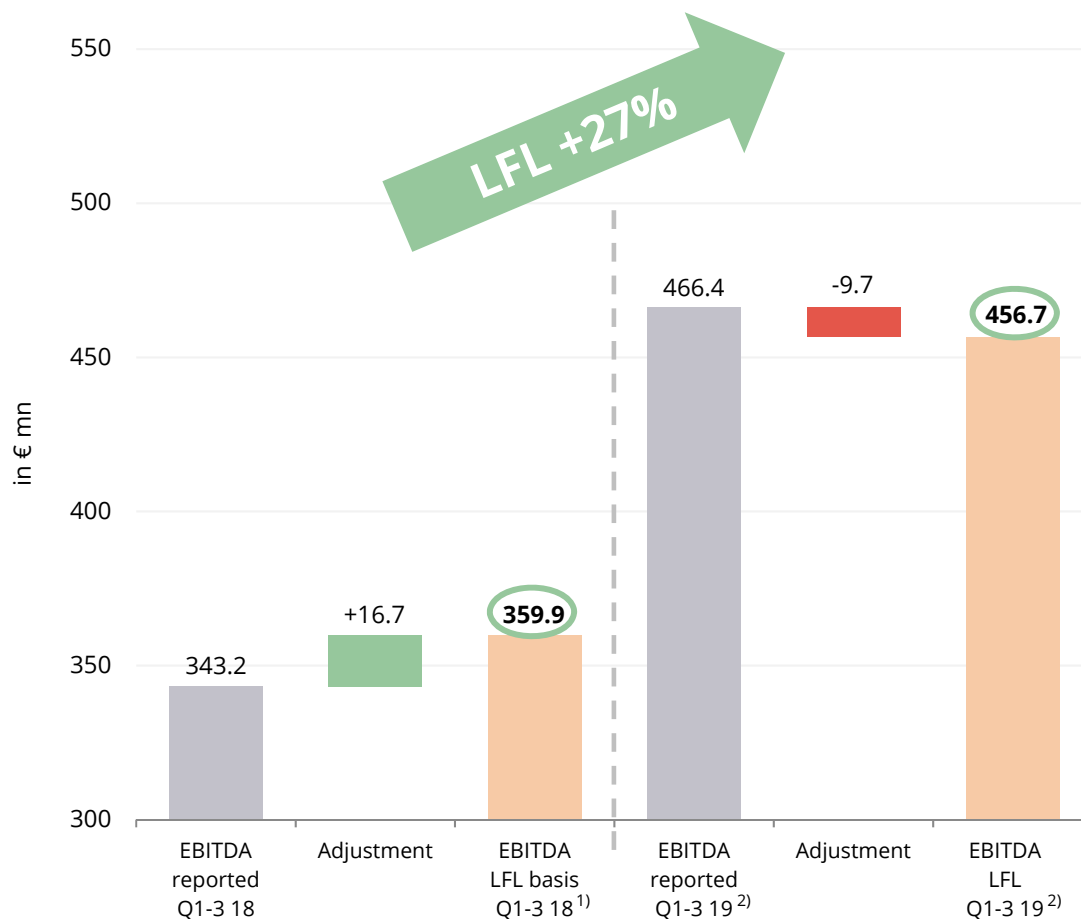
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## Operating performance

# Strong growth of EBITDA LFL

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<b>EBITDA adjustment (€ mn)</b>	<b>Q1-3 19</b>	<b>Q1-3 18</b>
<b>EBITDA reported<sup>2)</sup></b>	<b>466.4</b>	<b>343.2</b>
FX	+1.1	-
Consolidation	-11.3	-
Sale of assets <sup>3)</sup>	-3.4	-11.0
Structural adjustments <sup>4)</sup>	+3.9	+27.6
<b>Total adjustment</b>	<b>-9.7</b>	<b>+16.7</b>
<b>EBITDA LFL<sup>2)</sup></b>	<b>456.7</b>	<b>359.9</b>

1) Q1-3 2018 EBITDA not adjusted for IFRS 16

2) Includes an effect of € 32.9 mn from the implementation of IFRS 16

3) Sale of non-strategic and non-operating assets

4) Costs related to repositioning and restructuring of selected businesses

Note: Rounding differences may arise from automatic processing of data

## Income Statement

# Strong earnings increase

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in € mn	Q1-3 2019	Q1-3 2018	Chg. in %
Revenues	2,655.9	2,495.2	+6
<b>EBITDA LFL</b>	<b>456.7</b>	<b>359.9</b>	<b>+27</b>
<b>EBITDA</b>	<b>466.4</b>	<b>343.2</b>	<b>+36</b>
<b>EBIT</b>	<b>292.0</b>	<b>206.9</b>	<b>+41</b>
Financial result	-27.6	-30.7	+10
<b>Profit before tax</b>	<b>264.5</b>	<b>176.2</b>	<b>+50</b>
Income taxes	-48.4	-40.6	-19
Hybrid coupon and non-controlling interests	-10.4	-9.9	-5
<b>Net result</b>	<b>205.7</b>	<b>125.7</b>	<b>+64</b>
EPS	1.80	1.08	+66

Note: Rounding differences may arise from automatic processing of data

## Accounting change

# Impact of IFRS 16 implementation

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- › Extension of the balance sheet
  - › Recognition of “Right of Use Asset” and “Lease Liability”
- › Effects on income statement
  - › ↑ **EBITDA**: no rental / leasing expenses
  - › ↑ **EBIT**: Rental / lease cost is broken down into depreciation of “Right of Use Asset” and interest on the “Lease Liability”
  - › ↓ **Interest result**: interest on “Lease Liability”
- › Change in accounting standard has no impact on underlying cash flows

### Impact of implementation in Q1-3 19

Income Statement	in € mn
<b>EBITDA</b>	+32.9
<b>Depreciation</b>	-31.5
<b>EBIT</b>	+1.4
<b>Interest result</b>	-2.6
<b>Net income</b>	-1.2

Balance sheet	in € mn
<b>Change of net debt</b>	+163.0

€ 32.9 mn effect on EBITDA in Q1-3 19

## Cash Flow development

# Operating CF reflects strong earnings increase

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in € mn	Q1-3 2019	Q1-3 2018	Chg. in € mn	Chg. in %
<b>Gross cash flow</b>	<b>367.5</b>	<b>251.4</b>	<b>+116.1</b>	<b>+46</b>
Change in working capital <sup>1)</sup>	-168.0	-145.2	-22.8	-16
<b>Cash flow from operating activities</b>	<b>199.5</b>	<b>106.2</b>	<b>+93.3</b>	<b>+88</b>
Maintenance capex	-93.4	-75.3	-18.2	-24
Divestments and other <sup>2)</sup>	-19.8	+60.6	-80.4	<-100
<b>Free cash flow</b>	<b>86.2</b>	<b>91.6</b>	<b>-5.3</b>	<b>-6</b>
Special capex	-39.4	-36.8	-2.7	-7
M&A	-33.9	-45.1	+11.2	+25
Buyout of minorities	0	-30.1	+30.1	+100
Dividend & share buyback <sup>3)</sup>	-69.7	-60.8	-8.8	-15
Hybrid coupon & buyback	-29.6	-13.6	-16.0	<-100
<b>Net cash flow</b>	<b>-86.4</b>	<b>-94.9</b>	<b>+8.6</b>	<b>+9</b>

1) Adjusted for changes in the consolidation range // 2) Including lease payments, which are reported in cash flow from financing activities upon the implementation of IFRS 16 of € 30.3 mn // 3) Including dividends paid to non-controlling interests // Note: Rounding differences may arise from automatic processing of data

## Balance Sheet

# Sound ratios despite IFRS 16 impact

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<b>in € mn</b>	<b>30/9/2018</b>	<b>31/12/2018</b>	<b>30/9/2019</b>	<b>Chg. in % vs. 31/12/2018</b>
Equity <sup>1)</sup>	1,934.2	1,939.1	2,050.9	+6
Equity ratio	51%	52%	50%	-
Net debt <sup>2)</sup>	686.0	631.6	881.2	+40
Net debt / EBITDA <sup>3)</sup>	1.5	1.4	1.6	-
Gearing	36%	33%	43%	-

1) Including non-controlling interest and hybrid capital (100% equity according to IFRS)

2) Includes effect of € 163.0 mn from implementation of IFRS 16

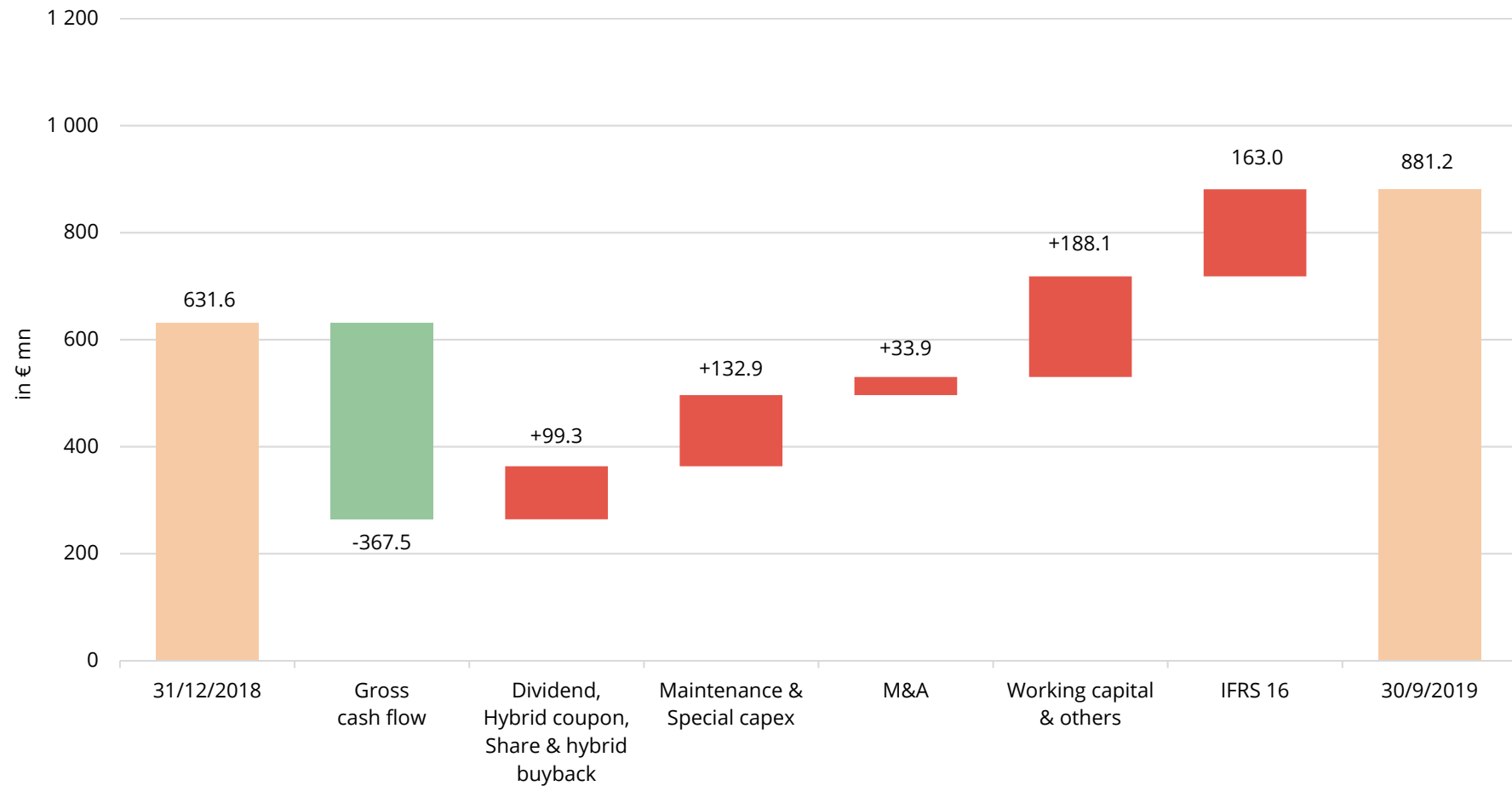
3) Calculated based on 12-months EBITDA

Note: Rounding differences may arise from automatic processing of data

## Development of net debt

# IFRS 16 and WC seasonality cause increase

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Note: Rounding differences may arise from automatic processing of data

# Disclaimer

Cautionary note regarding forward-looking statements

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